

Porsche Design GmbH Flugplatzstraße 29 5700 Zell am See Austria

To whom it may concern

Zell am See, 11 December 2020

Subject: Letter of recommendation

Dir Sirs,

As Design Director of the Studio F. A. Porsche, I would like to support Mr. Salter with this reference letter in his future career development and in my role make a justified evaluation of his achievements.

Mr. Salter will successfully complete a six month internship in February 2021 with the Studio F. A. Porsche in Zell am See, Austria, during which he was involved in various live design projects.

He was fully exposed and participated in various aspects of the design process (from ideation through to implementation using the current 2D/3D tools) in which he performed outstandingly in all fields.

In particular, we respected Mr. Salters own initiative, cooperation and sympathetic style. He had a clear point of view, which he expressed in a moderate yet comprehensible way. Overall, he was an enrichment to the entire group and gained within the short period of time with us a high degree of respect.

I would like to take the opportunity to wish Mr. Salter all the best in his future career endeavours and would not hesitate in recommending him for employment.

Yours truly,



Christian Schwamkrug

Design Director